

## Beaver County Five Year Financial Plan

	2019	2020	2021	2022	2023	2024
<b>OPERATING</b>						
<b>Revenue</b>						
Taxes	13,230,926	12,368,503	12,561,610	12,495,481	12,735,255	12,977,002
Sale of Goods and Services	929,931	578,621	590,007	600,340	637,184	680,879
Contract services and fees	134,475	227,695	229,305	114,733	117,610	120,631
Sale of capital equipment	495,000	559,900	559,900	559,900	559,900	559,900
Penalties	80,000	80,000	80,000	80,000	80,000	80,000
Investment Income	325,000	400,000	400,000	400,000	400,000	400,000
Grants	2,162,022	2,852,508	2,456,724	2,733,379	2,768,379	2,768,379
Reserve	3,033,844	2,913,298	2,610,000	2,555,000	2,525,000	2,500,000
<b>Total Operating Revenue</b>	<b>20,391,198</b>	<b>19,980,525</b>	<b>19,487,546</b>	<b>19,538,833</b>	<b>19,823,328</b>	<b>20,086,791</b>
<b>Expenditures</b>						
Council	342,480	323,962	327,128	330,291	333,520	336,810
Administration	4,118,746	4,228,072	4,115,995	4,004,259	3,898,701	3,927,542
Peace Officer	342,334	429,294	519,834	592,775	718,271	756,702
Fire Protection	849,358	849,358	878,812	897,434	897,434	897,434
Animal Control	11,000	11,000	11,326	11,650	11,984	12,328
Public Works	10,760,540	10,458,798	10,601,693	10,743,980	10,890,493	11,040,900
Water	70,700	73,000	73,000	73,000	73,000	73,000
Sewage	69,592	57,340	58,421	59,498	60,606	61,743
Waste	12,200	36,320	36,320	36,320	36,320	36,320
FCSS	137,626	137,626	141,654	145,662	149,798	154,053
CALC	142,372	144,772	147,466	147,491	147,517	147,543
Planning & Development	567,776	256,252	261,204	266,136	271,212	276,421
Agriculture	1,114,386	1,030,571	1,050,275	1,064,432	1,078,974	1,093,870
Recreation & Parks	727,031	684,728	693,715	702,655	711,882	721,375
Culture	235,057	239,432	246,511	253,552	260,821	268,298
<b>Total Operating Expenditures</b>	<b>19,501,198</b>	<b>18,960,525</b>	<b>19,163,353</b>	<b>19,329,134</b>	<b>19,540,532</b>	<b>19,804,338</b>
<b>Operating surplus (deficit)</b>	<b>890,000</b>	<b>1,020,000</b>	<b>324,192</b>	<b>209,699</b>	<b>282,796</b>	<b>282,453</b>
<b>Road Construction &amp; Bridges</b>						
<b>Revenue</b>						
Grants MSI Capital	1,133,333	1,075,000	1,175,000	715,000	715,000	715,000
Grants FGTF	300,000	425,000	325,000	325,000	325,000	325,000
Grants Bridges	757,500	900,000				
Grants BMS	1,089,998					
Reserve	1,130,000	1,130,000				
<b>Total Road Construction Revenue</b>	<b>4,410,831</b>	<b>3,530,000</b>	<b>1,500,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>
<b>Expenditures</b>						
Road construction	4,410,831	1,500,000	1,500,000	1,040,000	1,040,000	1,040,000
P & H Road		1,130,000				
Bridges		900,000				
<b>Total Road Construction expenditures</b>	<b>4,410,831</b>	<b>3,530,000</b>	<b>1,500,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>
<b>Road Construction surplus (deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Equipment</b>						
<b>Revenue</b>						
Grants MSI CAP	566,667	280,000	481,667	645,000	645,000	645,000
Grants BMS	115,000			35,000		
Reserve	604,333	306,000	507,333	287,000	877,000	622,000
<b>Total Capital Equipment Revenue</b>	<b>1,286,000</b>	<b>586,000</b>	<b>989,000</b>	<b>967,000</b>	<b>1,522,000</b>	<b>1,267,000</b>
<b>Expenditures</b>						
Equipment purchases	2,176,000	1,606,000	2,039,000	2,017,000	2,572,000	2,317,000
<b>Total Capital Equipment expenditures</b>	<b>2,176,000</b>	<b>1,606,000</b>	<b>2,039,000</b>	<b>2,017,000</b>	<b>2,572,000</b>	<b>2,317,000</b>
<b>Capital Equipment surplus (deficit)</b>	<b>(890,000)</b>	<b>(1,020,000)</b>	<b>(1,050,000)</b>	<b>(1,050,000)</b>	<b>(1,050,000)</b>	<b>(1,050,000)</b>
<b>County Surplus (deficit)</b>	<b>-</b>	<b>(0)</b>	<b>(725,808)</b>	<b>(840,301)</b>	<b>(767,204)</b>	<b>(767,547)</b>
<b>Cumulative Surplus (Deficit)</b>		<b>(0)</b>	<b>(725,808)</b>	<b>(1,566,109)</b>	<b>(2,333,313)</b>	<b>(3,100,860)</b>

## Beaver County

### Expenditures By Department and Object of Expenditure

	2019	2020	2021	2022	2023	2024
<b>Admin:</b>	<b>4,118,746</b>	<b>4,228,072</b>	<b>4,115,995</b>	<b>4,004,259</b>	<b>3,898,701</b>	<b>3,927,542</b>
<i>Salaries &amp; Benefits:</i>	1,485,075	1,330,608	1,337,261	1,343,947	1,350,667	1,357,420
<i>Contract &amp; Services:</i>	904,426	608,027	626,025	643,929	662,410	681,421
<i>Goods &amp; Supplies:</i>	101,920	98,420	101,333	104,231	107,223	110,300
<i>Transfers to Res &amp; uncoll</i>	1,294,000	1,624,000	1,624,000	1,624,000	1,624,000	1,624,000
<i>Business incentive grants</i>		412,616	272,975	133,750		
<i>Grants</i>	333,325	154,401	154,401	154,401	154,401	154,401
		-	-	-	-	-
<b>Council:</b>	<b>342,480</b>	<b>323,962</b>	<b>327,128</b>	<b>330,291</b>	<b>333,520</b>	<b>336,810</b>
<i>Salaries &amp; Benefits:</i>	281,506	261,112	262,418	263,730	265,048	266,374
<i>Contract &amp; Services:</i>	59,224	61,100	62,909	64,708	66,565	68,475
<i>Goods &amp; Supplies:</i>	1,750	1,750	1,802	1,853	1,907	1,961
<b>Community Peace Officer:</b>	<b>342,334</b>	<b>429,294</b>	<b>519,834</b>	<b>592,775</b>	<b>718,271</b>	<b>756,702</b>
<i>Salaries &amp; Benefits:</i>	230,734	233,015	234,180	235,351	236,528	237,710
<i>Contract &amp; Services:</i>	51,100	48,600	50,039	51,470	52,947	54,466
<i>Contracted policing costs</i>		104,429	191,566	261,110	383,131	418,016
<i>Goods &amp; Supplies:</i>	28,000	27,000	27,799	28,594	29,415	30,259
<i>Transfers to reserve</i>	32,500	16,250	16,250	16,250	16,250	16,250
<b>Fire Protection:</b>	<b>849,358</b>	<b>849,358</b>	<b>878,812</b>	<b>897,434</b>	<b>897,434</b>	<b>897,434</b>
<i>Transfers &amp; Grants:</i>	849,358	849,358	878,812	897,434	897,434	897,434
<b>Animal Control:</b>	<b>11,000</b>	<b>11,000</b>	<b>11,326</b>	<b>11,650</b>	<b>11,984</b>	<b>12,328</b>
<i>Contract &amp; Services:</i>	10,500	10,500	10,811	11,120	11,439	11,767
<i>Goods &amp; Supplies:</i>	500	500	515	530	545	560
<b>Public Works: Directors office</b>	<b>1,408,738</b>	<b>1,493,319</b>	<b>1,500,633</b>	<b>1,507,927</b>	<b>1,515,410</b>	<b>1,523,068</b>
<i>Salaries &amp; Benefits:</i>	328,493	331,274	332,930	334,595	336,268	337,949
<i>Contract &amp; Services:</i>	141,750	158,650	163,346	168,018	172,840	177,800
<i>Goods &amp; Supplies:</i>	32,500	32,500	33,462	34,419	35,407	36,423
<i>Transfers to reserve:</i>	905,995	970,895	970,895	970,895	970,895	970,895
<b>Public Works: Grader Operators</b>	<b>1,975,116</b>	<b>1,987,015</b>	<b>2,012,811</b>	<b>2,038,541</b>	<b>2,064,916</b>	<b>2,091,888</b>
<i>Salaries &amp; Benefits:</i>	1,330,376	1,342,275	1,348,986	1,355,731	1,362,510	1,369,323
<i>Contract &amp; Services:</i>	95,740	95,740	98,574	101,393	104,303	107,297
<i>Goods &amp; Supplies:</i>	549,000	549,000	565,250	581,417	598,103	615,269
<b>Public Works: Road Construction</b>	<b>4,410,831</b>	<b>3,530,000</b>	<b>1,500,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>
<i>Salaries &amp; Benefits:</i>	177,779	172,592		-	-	-
<i>Contract &amp; Services:</i>	3,266,552	2,487,620	1,500,000	1,040,000	1,040,000	1,040,000
<i>Goods &amp; Supplies:</i>	966,500	869,788		-	-	-
<b>Public Works: Maintenance</b>	<b>7,376,686</b>	<b>6,978,464</b>	<b>7,088,249</b>	<b>7,197,512</b>	<b>7,310,167</b>	<b>7,425,944</b>
<i>Salaries &amp; Benefits:</i>	1,052,289	925,907	930,537	935,189	939,865	944,564
<i>Contract &amp; Services:</i>	3,082,557	3,087,557	3,178,949	3,269,867	3,363,712	3,460,250
<i>Goods &amp; Supplies:</i>	741,840	465,000	478,764	492,457	506,590	521,129
<i>Transfers &amp; Grants:</i>	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
<b>Water Supply:</b>	<b>70,700</b>	<b>73,000</b>	<b>73,000</b>	<b>73,000</b>	<b>73,000</b>	<b>73,000</b>
<i>Transfers &amp; Grants:</i>	70,700	73,000	73,000	73,000	73,000	73,000
<b>Sewage Treatment:</b>	<b>69,592</b>	<b>57,340</b>	<b>58,421</b>	<b>59,498</b>	<b>60,606</b>	<b>61,743</b>
<i>Salaries &amp; Benefits:</i>	24,792	25,040	25,165	25,291	25,417	25,545
<i>Contract &amp; Services:</i>	13,050	13,050	13,436	13,821	14,217	14,625
<i>Goods &amp; Supplies:</i>	31,750	19,250	19,820	20,387	20,972	21,574

## Beaver County

### Expenditures By Department and Object of Expenditure

	2019	2020	2021	2022	2023	2024
<b>Waste Collection:</b>	<b>12,200</b>	<b>36,320</b>	<b>36,320</b>	<b>36,320</b>	<b>36,320</b>	<b>36,320</b>
<i>Contract &amp; Services:</i>	12,200	36,320	36,320	36,320	36,320	36,320
<b>FCSS:</b>	<b>137,626</b>	<b>137,626</b>	<b>141,654</b>	<b>145,662</b>	<b>149,798</b>	<b>154,053</b>
<i>Salaries &amp; Benefits:</i>	1,850	1,850	1,859	1,869	1,878	1,887
<i>Transfers &amp; Grants:</i>	135,776	135,776	139,795	143,793	147,920	152,165
<b>CALC:</b>	<b>142,372</b>	<b>144,772</b>	<b>147,466</b>	<b>147,491</b>	<b>147,517</b>	<b>147,543</b>
<i>Salaries &amp; Benefits:</i>	99,285	104,850	105,374	105,901	106,431	106,963
<i>Contract &amp; Services:</i>	31,887	31,672	35,368	34,866	34,362	33,856
<i>Goods &amp; Supplies:</i>	11,200	8,250	6,724	6,724	6,724	6,724
<b>Planning &amp; Dev:</b>	<b>567,776</b>	<b>256,252</b>	<b>261,204</b>	<b>266,136</b>	<b>271,212</b>	<b>276,421</b>
<i>Salaries &amp; Benefits:</i>	105,530	107,032	107,567	108,105	108,646	109,189
<i>Contract &amp; Services:</i>	459,246	146,120	150,445	154,748	159,189	163,758
<i>Goods &amp; Supplies:</i>	3,000	3,100	3,192	3,283	3,377	3,474
<b>Agriculture:</b>	<b>1,114,386</b>	<b>1,030,571</b>	<b>1,050,275</b>	<b>1,064,432</b>	<b>1,078,974</b>	<b>1,093,870</b>
<i>Salaries &amp; Benefits:</i>	524,848	523,356	525,973	528,603	531,246	533,902
<i>Contract &amp; Services:</i>	189,964	130,964	134,841	138,697	142,678	146,772
<i>Goods &amp; Supplies:</i>	270,000	260,500	268,211	275,882	283,799	291,944
<i>Transfers to res</i>	80,000	66,000	66,000	66,000	66,000	66,000
<i>Grants</i>	49,574	49,751	55,251	55,251	55,251	55,251
<b>Recreation:</b>	<b>727,031</b>	<b>684,728</b>	<b>693,715</b>	<b>702,655</b>	<b>711,882</b>	<b>721,375</b>
<i>Contract &amp; Services:</i>	176,175	192,600	198,301	203,972	209,826	215,848
<i>Goods &amp; Supplies:</i>	151,500	111,000	114,286	117,554	120,928	124,399
<i>Transfers &amp; Grants:</i>	399,356	381,128	381,128	381,128	381,128	381,128
<b>Culture:</b>	<b>235,057</b>	<b>239,432</b>	<b>246,511</b>	<b>253,552</b>	<b>260,821</b>	<b>268,298</b>
<i>Salaries &amp; Benefits:</i>	350	350	352	354	355	357
<i>Contract &amp; Services:</i>	6,600	6,600	6,795	6,990	7,190	7,397
<i>Transfers &amp; Grants:</i>	228,107	232,482	239,363	246,209	253,275	260,544
<b>Total Expenditures</b>	<b>23,912,029</b>	<b>22,490,525</b>	<b>20,663,353</b>	<b>20,369,134</b>	<b>20,580,532</b>	<b>20,844,338</b>

## Capital Plan 2020 - 2024

Dept	Description	Cost	Dept	Description	Cost
<b>2020</b>			<b>2021</b>		
Public Works	Grader P1	470,000	Administration	Farm Land Polygons	22,000
Public Works	Grader P2	470,000	Public Safety	CPO vehicle	65,000
Public Works	Grader warranty	20,000	Public Works	Grader P3	485,000
Public Works	Tandem Truck	180,000	Public Works	Bridge design 13924	50,000
Public Works	3 Ton Truck	100,000	Public Works	Excavator	175,000
Public Works	Bridge design & Const 71458	850,000	Public Works	Bridge const 1054	300,000
Public Works	Bridge design 1054	50,000	Public Works	Plow Truck	200,000
Administration	Ortho Photos	58,000	Public Works	Packer	240,000
Administration	Server	25,000	Public Works	Pick Up	47,000
Planning & Devel	EIP servicing	75,000	Recreation & Parks	Campgrounds	80,000
Recreation & Parks	Campgrounds	80,000	Agriculture	Skid steer/mulcher	200,000
Recreation & Parks	Campgrounds	128,000	Agriculture	MT 56 (3/4 ton replace)	40,000
		2,506,000			1,904,000
	Less bridges (in road construction)	(900,000)		Add transfer to cap reserve for deferred grader	485,000
				Less bridges (in road construction)	(350,000)
	<b>Total for Capital Plan</b>	<b>1,606,000</b>		<b>Total for Capital Plan</b>	<b>2,039,000</b>

<b>2022</b>		
Public Safety	CPO vehicle	65,000
Public Works	Grader P7	485,000
Public Works	3rd const grader	485,000
Public Works	Grader P8	485,000
Public Works	Pick-up	47,000
Public Works	Low Boy Trailer	100,000
Public Works	Back Hoe Trailer	75,000
Public Works	1 Ton Truck	80,000
Recreation & Parks	Campgrounds	80,000
Planning & Devel	VBBP Water Sewer	35,000
Agriculture	Chipper	40,000
Agriculture	MT 57 (replace)	40,000
	<b>Total for Capital Plan</b>	<b>2,017,000</b>

<b>2023</b>		
Public Works	Grader P9	485,000
Public Works	Grader P10	485,000
Public Works	Pick-up	47,000
Public Works	Grader P4	485,000
Public Works	1st Construction Grader	485,000
Public Works	Packer	240,000
Public Works	Loader	200,000
Recreation & Parks	Campgrounds	80,000
Agriculture	MT 60 (replace)	50,000
Agriculture	Gator Replace	15,000
	<b>Total for Capital Plan</b>	<b>2,572,000</b>

<b>2024</b>		
Public Works	Grader P11	485,000
Public Works	Grader P12	485,000
Public Works	Pick-up	47,000
Public Works	Salt & Sand Shed	300,000
Public Works	Grader	485,000
Public Works	Back Hoe	185,000
Public Works	Highway Truck	200,000
Agriculture	Vehicle	50,000
Recreation & Parks	Campgrounds	80,000
	<b>Total for Capital Plan</b>	<b>2,317,000</b>